

Running on Fumes - Pixar's Cars Emergency Energy Summit



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LETTER FROM THE SECRETARY GENERAL

Delegates, Club and Team Advisors, Parents, and Any Other MUN Folks,

It is my esteemed privilege to welcome you all to Davis Model United Nations Conference XXIII! My name is Brody Andrews, and I am honored to serve as your Secretary-General for the 23rd DMUNC. On the weekend of May 2-3, 2026, delegates will have the opportunity to engage in fruitful debate and cooperation, and hopefully, make lifelong connections.

As a senior at UC Davis, this will be my final DMUNC and my final Model UN Conference. I've been to over 30 conferences in the eight years I've been doing MUN but nothing I've gotten to do in my Model UN career has been as rewarding as DMUNC. Last year I got the opportunity to serve as the Director General of DMUNC XXII and it brought me so much joy to watch a massive number of future leaders bring their imaginative ideas to important debates. Thank you all for the opportunity to watch the magic unfold again, I truly cannot wait to see and be inspired by all of you in May.

I joined MUN my freshman year in high school and I could not be more grateful for the experiences it has brought me. Having been in your position I know how simultaneously nerve-wracking and exciting a MUN weekend can be. Whether this is your first conference or your 100th I'm happy you chose to come to DMUNC. In college, MUN has only become a larger part of my life. Not only has MUN afforded me educational and competitive opportunities, but it has also brought me lasting relationships with incredible people who continue to push and support me every day.

As someone who has done Model UN for so many years, I've had all the classic MUN experiences. Every author's panel, crisis update, closing ceremony celebration, and moderated caucus speech led me to DMUNC and I couldn't be happier. As graduation looms large, I want to remind all of you of the amazing joys that MUN can bring and all of the exciting things college has in store for all of you. When you love MUN, it loves you back. The skills you will improve, friendships you will form, and knowledge you will gain from even one MUN conference is enough to make having to explain what a crisis committee is to your non-MUN friends worth it.

I have had the honor of serving as the Director General of DMUNC XXII and as the crisis director for DMUNC XXI's The Muppets committee and DMUNC XX's Star Wars JCC on the Rebels side. With three DMUNCs and countless more conferences under my belt, I feel confident that my experience and passion will help make DMUNC XXIII a truly memorable conference. However, none of this would be possible without the hard work of the CONSEC and staff members who have worked tirelessly for months to prepare for DMUNC XXIII. Running DMUNC is in *no way* a one person job and I am eternally grateful to every single DMUNC staff member. My greatest thanks goes to my Director General Mae Tyson who has stepped up at every turn in extraordinary ways. Thank you Mae, CONSEC, head chairs, crisis directors, and all the DMUNC staff.

Delegates, we have been planning this weekend since August of 2025 and we're so excited for you to enjoy it. I encourage you to read through your committee background guides thoroughly and formulate collaborative resolutions. I look forward to the thought-provoking ideas that each of you will bring forth to your respective committees. Good luck! We truly can't wait to share this with you.

Sincerely,

Brody Andrews | Secretary-General

Davis Model United Nations Conference XXIII

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LETTER FROM THE CRISIS DIRECTOR

Delegates,

I can't wait to be your Crisis Director for this committee. This is definitely one of the most interesting crises I have ever been a part of and while I cannot take credit for coming up with the idea for this crisis, I am truly grateful to have been entrusted to help make this vision become a reality. From the moment that Oriana told me about her idea I was sold. I had a great time rewatching the cars movies and hope that you all enjoy the characters we created for you.

I am a fourth year studying both the Sociology of Organizations and Science & Technology Studies at UC Davis. I joined model UN shortly after transferring to Davis and ever since I have been hooked! Not only has it helped me develop some savvy negotiation skills, but it has also provided me the unique opportunity to roleplay as a wide range of cool and wacky characters. The sense of community that I have found has been a highlight of my college career and I am happy to share this experience with you all.

I have always loved the Cars movies. While as a kid I was a total Lightning McQueen fan, after growing up and falling in love with the color brown I have become a die hard Mater fanboy. I am so happy that he was given a bigger part in the second movie. But, after rewatching the movies through the lens of sociology, I couldn't help but question the mysterious origins, and perhaps, the technological implications of a sentient car centric society. Please note, this is not meant to be a suggestion or hint for a particular arc. But, if any of you are interested in geeking out about sociology, history, technology or ... car-spiracy theories feel free to reach out to me at the conference as I am a huge nerd.

All in all, I am looking forward to working with you all in this committee. I can't wait to see the arcs you come up with and I will do my best to be a fair and fun director.

Best,

Andrew Jower | Crisis Director

LETTER FROM THE HEAD CHAIR

Delegates,

I hope you are all just as excited for this committee as I am, because I cannot wait to be your head chair. Typically crisis committees are created by the Crisis Director, however, this committee has been my brainchild for quite a while now, and I'm waiting (im)patiently to see what you all do with it. I really hope that by the end of it, you've had a wonderful time crafting and executing your character arcs and participating in this surprisingly relevant debate around energy.

I'm currently a third year majoring in International Relations at UC Davis and the Vice President of our Model United Nations Club. I started Model UN my senior year of high school, only regretting that I didn't join sooner, as it has become the perfect platform for me to explore and express my wide variety of interests in politics and foreign policy. It has truly become some of my best memories of college so far.

I've been a longtime fan of both the Cars franchise and actual cars, from Formula 1 to JDM meets. My favorite character in universe is, of course, Lightning McQueen, who is also the character I will be taking on in my role as head chair of the committee. I'd be more than happy to discuss anything regarding the Cars franchise or cars in general, as well as my other interests, including video games, reading, and movies.

Overall, I cannot wait to see this committee come together and watch you all navigate the challenges it will throw at you as you try to reshape the world's views on energy. I look forward to seeing the creative solutions I'm sure you will come up with, as well as watching you bring your allocated character to life in your speeches.

Ka-chow!

Oriana Christian | Head Chair

COMMITTEE INTRODUCTION

This is a fantasy crisis committee set in the Pixar's *Cars* universe. It will operate in the same way that a traditional crisis committee would. *Cars* has quite a few additional shows and movies in the universe with alternate events and vehicles, but this committee will be only using the first two *Cars* movies as canon. If you have any questions or need clarification about your character's portfolio powers, crisis arc, or on the established rules and events within the *Cars* universe, please do not hesitate to contact either the dais or Crisis Director.

As per DMUNC procedure, this committee will utilize the two-notepad system. If you are unfamiliar with this system, only one notepad may be submitted to the backroom at a time. Please use your second notepad to draft your next crisis note and directives while waiting for a response to your first notepad. Both notepads can not be out of the room at the same time unless otherwise instructed by the crisis director.

KEY TERMS

Allinol: A plant based alternative fuel promoted and invented by Sir Miles Axelrod during the World Grand Prix; later discovered that it was formulated to explode upon contact with specific high frequency-producing machines.

Alternative fuel: A fuel other than gasoline for powering motor vehicles, such as natural gas, methanol, or electricity.

Energy security: Energy access and supply without threat of coercion and concern over dependencies.

Lemon: A vehicle that has several manufacturing issues affecting its safety, value or utility. Typically outdated and defective; may be derogatory depending on context.

Racing diplomacy: Use of international racing events to build alliances, prestige, and influence.

Sanctions: A threatened penalty for disobeying a law or rule.

World Grand Prix: An international racing competition designed to promote global unity and alternative energy.

INTRODUCTION TO PIXAR'S CARS



From left to right: Chick Hicks, Lightning McQueen, Strip "The King" Weathers

The Cars universe is one beloved by many around the globe, set in a world entirely populated by anthropomorphic vehicles with a massive global culture around racing. The first film focuses on Lightning McQueen, an up-and-coming rookie in the racing world, and his cross country trek in which he learns that it truly is about the friends you make along the way.

The sequel to the first film, *Cars 2*, released in 2011, breathing life back into the wildly popular franchise with an entirely new spy comedy plot. In the film, Lightning McQueen's best friend, Mater, is caught up in a dangerous international espionage mission during the first World Grand Prix, an international racing event featuring a brand new alternative fuel called Allinol.

In this committee, members will be tasked with managing the aftermath of the Allinol scandal and what it means for cars across the globe. They must navigate the challenges of international diplomacy when the stakes are high, while simultaneously maintaining public order during a global energy crisis. It will be up to this committee to decide what path to take moving forward: a multilaterally created new fuel? Sticking to what they know and remaining on oil? Or something else entirely? The fate of the automobile world rests in their tires.

CURRENT SITUATION

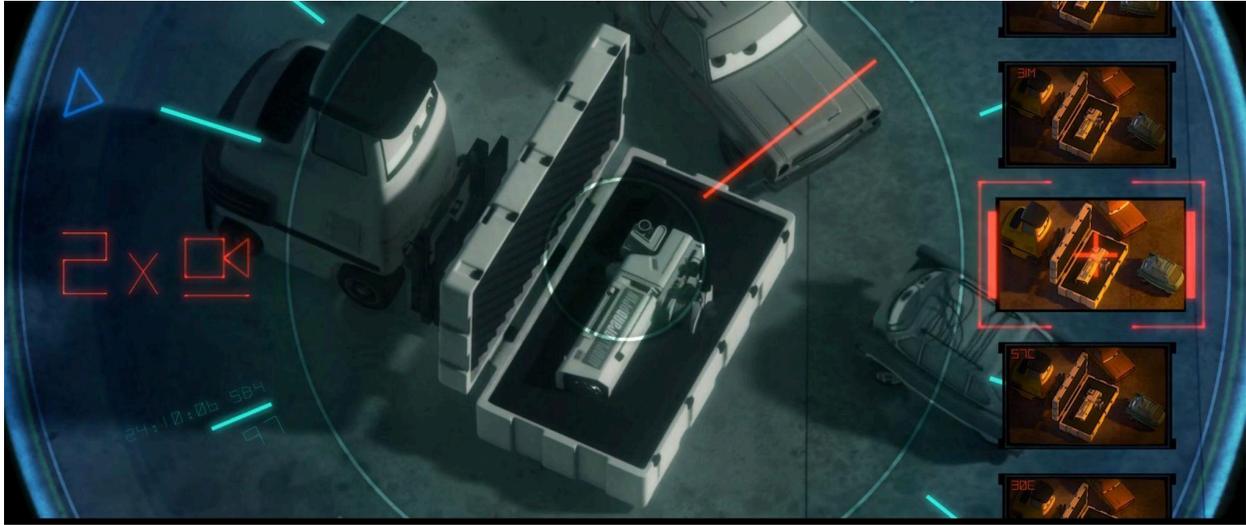


Image of the device used to make Allinol combust, disguised as a broadcast camera.

Once-revolutionary fuel Allinol was exposed as the center of an elaborate conspiracy to keep the world reliant on gasoline supplied by Sir Miles Axelrod's monopoly on off-shore oil rigs south of the Aleutians in Alaska. Designed by Axelrod to explode upon contact with high electromagnetic pulse exposure, it ruined the reputation of alternative fuels. Cars globally are quickly losing faith in sustainable energy alternatives to good ol' oil, and the gears of global diplomacy are grinding to a halt.

The clean energy bubble has popped, causing global markets to crash; major nations have closed their borders to foreign fuels, and races are on pause indefinitely. Rumor is that Sir Miles Axelrod and Professor Zundapp's technology is making its way through the black market, threatening further unrest. Simultaneously, oil rich nations are leveraging the crisis to maintain dominance and attempt to gain a monopoly on fuel, sparking trade wars and accusations of corruption.

To keep the world from stalling completely, the Cars Emergency Energy Summit has been officially convened. Diplomats from every corner of the world - from racing dynasties and oil barons to small town gas stations - are gathering to address the crisis. Their mission:

- Rebuild international trust in clean energy innovation,
- Stabilise collapsing global fuel economies,
- Address government and corporate corruption, sabotage, and espionage,
- Create a new road forward for global energy security - before the world runs out of gas.

CHARACTER LIST

Ambassador Gravelton

The representative from Indonesia, Ambassador Gravelton represents a nation floating atop vast amounts of resources critical for fuel, including coal, gas, and oil. However, Indonesia's fuel infrastructure is severely lacking, leaving the country vulnerable to supply volatility and price shocks. Gravelton is wary of grand promises from wealthy investors, but equally reluctant to remain reliant on gasoline if their country doesn't build its own infrastructure and remains reliant on foreign imports. Overall, they want the best for Indonesia, and are willing to take great advantage of this opportunity to put their nation on top.

Chancellor Otto Bahn

The head of government in Germany, Chancellor Otto Bahn is a staunch supporter of the trucking and freight industries, which are heavily reliant on diesel. Although there are initiatives to move towards green energy in Germany, until a realistic alternative to diesel for these industries is widely available, it will remain the top choice. This places the Chancellor in a position where they aren't necessarily *against* alternative fuels, but they need real guarantees and results first before making any national commitments and investments.

Consul Crosswind

The representative from Switzerland, Consul Crosswind follows the Swiss' long standing tradition of neutrality. Although their country does not have their own significant resources, they have incredibly strong institutions, serving as mediators for countless disputes over trade and regulation. Consul Crosswind is a massive advocate for multilateral agreements and solutions, including independent bodies for regulation or inspection. Although they are highly respected by most other nations, some believe their emphasis on neutrality could be a way to gain profits from both sides of the debate.

Director Coil Black

Director Coil Black is the director of National Automotive Intelligence for the United States of America, an organisation tasked with protecting national security in an era where fuel, information, and mobility are intrinsically linked. At the Summit, Director Black's objectives are purposefully opaque. To the public, they advocate for intelligence sharing, tighter security protocols, and coordinated anti-sabotage measures. Privately, they are assessing which states, corporations, and individuals can be trusted with sensitive information; and which may already be compromised. Whether Director Coil Black becomes a stabilising force or an architect of shadow diplomacy is as clear as the tint on their windows.

Dr. Flora Ethanol

Driven, enthusiastic, and hard working, Dr. Flora Ethanol is a leader in the plant-based fuel industry. She's on the verge of a complete breakthrough in the technology. Currently, her fuel takes too much time to create for not enough return on investment; it's lucky to see any major increase in efficiency over regular gasoline. However, the problem is that Dr. Ethanol has been on the verge of a breakthrough for the past four years. There is true promise to her fuel, but with investors growing tired of their lack of return, she needs to convince whoever she can - whether that be governments or private investors - that if she can just make this discovery, her fuel could almost completely phase out gasoline.

Electra Ampère

Electra Ampère is the heir to a relatively influential oil company (BlackGold Inc.). However, she is also deeply passionate about moving towards electric cars. With her father recently passing, she is now the inheritor of his company, with an army of assistants, lawyers, consultants and average working joes waiting for her command. With her love for electric cars being fairly public information, everyone is curious to see what direction she will take the company. On one hand, she doesn't want cars to lose their jobs - but on the other, she recognises the potential power she has in driving the switch towards electric.

Elon Volt

Elon Volt, owner of SparkX and Tesloop is an eco-conscious *multi-millionaire* who dreams of a world where electric cars are affordable and car civilization has become multi planetary. Seemingly focused on the betterment of car kind as a whole, Volt is well liked by the engineering community and is praised as being one of America's most influential tech CEO's. However, while his intentions seem noble on the surface, deep down Volt is driven by his need to be seen as a hero and the desire to expand his influence in public life. On track to become a billionaire within a year Volt is willing to do whatever it takes to maintain his public persona while using his current access to wealth to expand his political power.

Fillmore

Although Fillmore may just be a hippie from a small town gas station, he has been advocating for biofuels and sustainable fuel alternatives since before many of the cars at the Summit were on training wheels. Now, in the current political climate, many higher ups in the world have begun to take his ideas seriously. With the reputation of alternative fuels on the line, Fillmore is a critical voice for grassroots movements and smaller communities, who are greatly impacted by the current crisis. Seeking to achieve genuine reform, Fillmore can be either a leader of the discussion around alternative fuels, or pushed aside by more powerful voices.

Finn McMissile

One of the most decorated operatives in British Automotive Intelligence, Finn McMissile is widely trusted and respected within diplomatic and intelligence circles. He has seen firsthand how sabotage and covert operations can destabilise and endanger lives. For Finn, the Allinol scandal revealed substantial security failures. He has been sent to the Summit as a technical liaison and advisor on counter-sabotage and security matters, critical for preventing events like this from happening again. Finn desires practical solutions, but is cautious of long-drawn negotiations and alarmist rhetoric. He could become a stabilising voice, or go back to his operative roots if diplomatic efforts fail, quietly intervening.

Foreign Minister Kei Honda

Foreign Minister Kei Honda is a well respected diplomat for Japan who believes that free trade and open markets are the foundation of economic stability and continued peace amongst developed nations. Afraid that isolationism would result in war, Honda is desperate to ensure that the ongoing crisis does not undo preexisting trade agreements and that all solutions are centered around maintaining diplomatic relations between major powers. With Japan extremely dependent on foreign energy, maintaining cordial and diverse relations is critical to ensuring they can remain stable in this turbulent time.

Francesco Bernoulli

Next to Lightning McQueen, Francesco Bernoulli is one of the world's most well known racers. He has direct experience of the differences and impacts of gasoline vs alternative fuel. Charming, wildly influential, and unabashedly confident, he understands that if alternative fuels (and racing) want to have a future, it depends on how the world's leaders tackle the situation. A massive advocate for European engineering and solutions, he is careful not to become a spokesperson for just one country or corporation. He instead aims to serve as a bridge between the public and policymakers, capable of lifting up or shooting down initiatives through his endorsement or criticism. His voice, as loud as it is, could become a powerful factor shaping the narratives of the Energy Summit.

Greta Gearberg

Greta Gearberg is a young, passionate anti-oil activist who believes that it is deeply disrespectful to use dead carosaurs to power the global economy. Concerned that the continual refining and burning of oil is damaging the environment, Gearberg has been successfully building a movement to switch to non-carosaur-based fuel alternatives. Despite her age, Gearburg has developed many connections with journalists, world leaders, and grassroots activist networks who can provide her with moderate amounts of financial support and a large platform to spread her message. While Gearberg's efforts to raise awareness have been successful so far, they have gained her dangerous attention from the oil industry, who want nothing more than for Gearberg to stop meddling in their affairs and live the life of a normal 15 year old girl.

Jeff Beezler

Jeff Beezler is an ultra rich business man who is driven by profit, power and the desire to keep the government out of free markets. Now worth over \$100 billion, Beezler's company Amavroom is well known for its ability to ship car parts to anywhere in the world in days, and operates one of the most powerful logistics networks on the planet. Always looking for new ways to earn profit, Beezler often invests in startups he thinks will allow him to expand his influence and has had recent success in expanding Amavroom Web Services, a cloud provider that is capitalizing on the expansion of digital technology and the death of the car radio industry.

Madame Chicane

Head of the World Grand Prix, Madame Chicane is high-strung and borderline obsessed with prestige and public image, for herself, and more importantly, the Grand Prix. After the disaster with the Allinol crisis, her organisation has been under fire from the public, racers, and international governments, placing at least part of the blame onto a lack of oversight. Chicane's objective being at the summit is, of course, to ensure another World Grand Prix happens again - and hopefully repair what's left of the race's reputation. Stressed on the inside, but cool, calm and collected to the public, she is the definition of a strategic businesswoman.

Max Headline

Max Headline is an attention seeking, well liked, and famous journalist who is willing to say whatever it takes to gain more views and generate outrage in the public. Through their show on JOXNN News, Max Headline has amassed a large and loyal following of cars interested in knowing what's *really* going on in the halls of power and has the unparalleled ability to convince their followers that conspiracy theories are true. Focused on expanding their viewership, Max is watching the ongoing crisis closely for opportunities to expand on stories, uncover hidden conspiracies, and grow their fame.

Mel Dorado

Mel Dorado, host of the Mel Dorado show, is a high profile international journalist, often hosting interviews with famous celebrities and officials. Compared to others covering the crisis, Mel has a longstanding reputation for honest, good journalism, which has provided him with many exclusive opportunities and the trust of many. This reputation has earned him the ability to participate in the discussions on the Allinol crisis and how the media fits into the complex puzzle. Mel's favor with virtually anyone and everyone of importance could easily help him get a step up on other journalists at the Summit, but what he chooses to do from there is anyone's guess.

President Donny Turbo

Donny Turbo, the President of the United States of America, is unpredictable, ambitious, and aggressive, not afraid to make his opinions known. He is an unapologetic supporter of the oil industry, especially desiring to make America a global energy superpower. The opposite of secretive, President Donny Turbo is likely to lead Summit discussions with bold, sweeping speeches and declarations of his goals, even if it ruffles some tailpipes. Diplomacy is not entirely out of the question, but his tendency to change alliances quickly and often makes him both an asset and a liability.

President Xi Revping

President Xi Revping of China is deliberative, cautious, and highly disciplined, focused on long term outcomes for any solution to this crisis. Although China is one of the top oil producing countries in the world, they still remain reliant on imports due to the sheer amount of energy they consume. However, between their increasing production of oil and their near-total dominance of the electric car battery market, President Xi Revping would be impossible to exclude from any discussion surrounding EVs or usage of rare earth minerals.

Prince Octane bin Saud

The leader of Saudi Arabia, Prince Octane bin Saud has significant influence over one of the world's largest oil reserves. Aiming to diversify his country's economy to include alternative energy sources, the Prince would be able to back any initiatives with all of the funds they need and more. However, oil still remains a critical part of their economy, and any immediate threats to oil, such as a complete phase-out, would be a threat to Saudi Arabia itself. As one of the largest influences in the Organization of Petroleum-Exporting Automobiles (OPEAC), Prince Octane bin Saud is certainly one of oil's biggest friends at the Summit.

Sarge

Sarge, representing the security and defense establishments, brings mountains of experience and a perspective shaped by discipline, preparedness, and reliability. Recent events simply confirmed many of his long-held suspicions that the Allinol crisis was more than just sabotage, but proof that experimental fuel systems can become critical vulnerabilities when rushed into high stakes environments. In principle, he doesn't actually oppose alternative fuels; he simply believes they need to undergo rigorous testing under various conditions before being made public. Openly blunt and suspicious of diplomatic delays, he prioritises efficiency and stability, often coming at odds with environmental activists and innovators. His strength lies in turning abstract policy into concrete actions, and he has the opportunity to be a harsh realist in the discussions, as long as he isn't drowned out by idealism and a lack of urgency.

Sol Flare

Sol Flare is an intelligent, eco-conscious genius from Harford University who dropped out of grad school after discovering a new (and *very* expensive) way to turn solar energy into a golden, liquid, car consumable fuel that is 5X more efficient than gasoline. After learning about how gasoline is made from dead carosaurs, Sol, a devout vegan, became determined to fight against the oil industry and founded the start-up SunSlurp in order to bring their new discovery to market. Having recognised Sol as an innovative, driven and charismatic leader, several angel investors contributed a total of \$50,000,000 for SunSlurp in exchange for 40% total of the company and the promise that Sol would not share this new technology with the government.

Strip “The King” Weathers

Strip “The King” Weathers, usually called “The King”, may be a retired racer, but he still serves as a voice of reason and has much wisdom to offer regarding fuel’s impact on racing. The long-time face of Dinoco’s racing team, he is the definition of cool, calm, and collected. He would never resort to cheating or underhanded tactics of any kind, and would be likely to agree with many of Tex Dinoco’s stances. However, if his intuition tells him to give a promising new alternative fuel a chance, just like he gave one to Lightning McQueen, the last thing he would do is ignore it.

Tex Dinoco

Tex Dinoco is the owner of the globally recognized Dinoco racing team, as well as the creator of the world’s most famous and successful oil product of the same name. Tex highly values hard work, loyalty, and good sportsmanship, and sits fairly comfortably upon his oil fortune. He, of course, would prefer if Dinoco stayed globally relevant; however, he’s not the type to be unwilling to negotiate, especially if the other parties operate under good faith and he believes the deal to be virtuous.

Vera Spinwell

Vera Spinwell is a public relations executive for a very large and powerful fuel conglomerate. She is a strategic thinker and an expert in car psychology. With 20 plus years in the industry, Vera is excellent at shifting blame, reframing scandals, distracting the public and using her vast network of former colleagues (who now work in various positions in media and government) to ensure that her clients are portrayed in a favorable way. When in the office, she is driven by a singular goal: “Get the public to trust my clients by any means.”

Vladimir Piston

Vladimir Pison is president of Russia, a massive exporter of oil to the European Union, and especially Germany. Though technically elected, Vladimir Pison uses his connections as a former spy and backing of a secret oligarchy to stay in power. Always looking for ways to expand their wealth, this oligarchy is trying to capitalize on the crisis and expand the sale of Russian oil. While Pison has great ambitions for his country, he understands that if he fails to line the pockets of his wealthy supporters he may lose his grip on power and be replaced.

TIPS TO PREPARE FOR COMMITTEE

Successful preparations for a Crisis Committee are impossible without an understanding of how the Backroom will be evaluating delegates. In the following section, we will explain what the Backroom is looking for to help you form the best character arc you can.

Our Opinion on Crisis Committees

Crisis isn't fun if the Backroom has a set idea of how they want the committee to go. For this committee, the Backroom does not have a pre-determined ending in mind, nor will it steer the debate toward a set resolution. Instead, the debate will be driven almost exclusively by crisis updates consisting of the best and most impactful actions that delegates will have made through the use of individual directives and crisis notes. On occasion, the crisis staff may choose to introduce new elements meant to throw the committee off (for example, Axelrod and Zündapp's technology getting into the hands of an international crime group) in order to eliminate stale debate.

Crisis Arcs

When planning your crisis arc, focus more on finding concrete ways to increase your character's power and influence. The more that you increase your influence, the greater your ability to get approvals from the Backroom will be, helping you to fulfill your crisis goal. Backroom highly approves of creative, specific, and memorable actions that will stimulate interesting, fun, and exciting debate. For example, you may choose to create an underground spy network to sabotage oil/alternative fuels, (be specific about the details, it may take you a few note cycles but more attention to detail is always awarded), allowing your character to promote their preference and greatly increase their wealth and influence. This is a great use of crisis notes as these are concrete, interesting, highly creative, and memorable actions that seem well thought out and would be the basis for a great crisis update as the committee works to deal with your actions.

Committee Directives

Make sure your character is also playing a large role in addressing the issues brought up in crisis updates through committee directives. In addition, use the directives to increase your power. For example, you may try to convince the committee to make you the head of a new regulatory body in a directive, and you can use that new position to channel funds and slip things under the radar - just don't get caught! Unless otherwise instructed, committee directives will be passed by a simple majority and the Backroom loves to see them passing frequently as it gives us a deeper understanding of the way the committee is working together as a group. If there hasn't been a lot of committee consensus for a while, be prepared for a timed crisis!

Note on *Cars* Accuracy

The Backroom is incredibly excited to see what you make of these characters and this world! We really want to see you make the *Cars* franchise your own, and encourage taking some creative liberties within this fairly moldable universe. While you can and should feel free to use pieces of *Cars* media for your crisis arcs (and rewatch the movies!), the most successful delegates will bring something entirely new to the table. Additionally, we would love to see some actual debate on the issue of oil vs alternative fuels, and staying true to your character descriptions can greatly help with that. While you do not have to follow them to a T, we encourage you to go into debate with your character's stances in mind and try to navigate the challenges of each perspective.

We also want to remind you that, although egos of both racers and politicians are high, and the desire to come out on top of the new energy order strong, the characters in *Cars* typically resolve things through diplomacy, compromise, and understanding. We believe this is something that should be reflected in both the behaviour of delegates at the conference and in crisis arcs. In the Frontroom, bullying, harassment, and cruelty of any kind will not be tolerated. In the Backroom, we encourage you to find more creative solutions than the immediate use of violence. While the *Cars* franchise has its high-action and intense moments, it is not the focus of conflict resolution, and attempting to take explicitly violent actions in your crisis notes will typically result in them failing to pass, unless there is a well established justification for it.

Your Path to Best Delegate

A creative, well-thought-out, and logical crisis arc in conjunction with excellent speaking, diplomacy, and communication in the front room that accomplishes character objectives to a high degree through the use of crisis notes and committee directives will help a delegate on their way to the gavel!

QUESTIONS TO CONSIDER

How does the debate around energy apply not just to large countries, but small ones as well? With many lacking the infrastructure for oil as it is, how can the committee ensure they are not left behind, or worse, dependent, in this new age of energy?

What are the legitimate pros and cons of both oil and alternative fuels - is there a reason oil has been king for so long, or is it just the workings of the ultra-rich stamping out potential competition?

With the energy economy extremely vulnerable, what are some ways to prevent corporate and governmental corruption from taking advantage of this situation? How do these solutions fit into current frameworks, and do they overstep national sovereignty in the name of regulation?

Is the answer to this crisis a binary between oil and alternative fuels? Could a combination of oil, biofuel, electric, or even others, be the key to energy independence and stability for the globe?

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